



20 0 ANNUAL REPORT

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## YEAR IN REVIEW

Chairman's Address Chief Executive Officer's Report

## **Chairman's Address**



Mike Magan

AHI has, as planned, put significant resources into team building and planning over the past year. I have watched and participated in this work and I'm hugely impressed with the outcome. The CEO has chosen well and we have a team full of energy and knowledge that is wonderful to work with.

Before any major initiative is rolled out it is imperative to get the planning right and we have had much activity in this regard. Capacity building is vital and we continue to get wonderful support from our stakeholders, "pillar" organisations and the individuals that make up our technical working groups. I want to thank them all for their contributions and commitment.

We have grown our stakeholder base over the year and I want to welcome Arrabawn Co-op and Kepak Group. We continue to engage with a small number of prospective stakeholders with a view to having a fully inclusive membership base.

The big projects immediately ahead are the BVD programme and *CellCheck*. The next year or two are critical to the success of these projects. I appeal to all for support with these initiatives. We will continue to provide guidance and advice across other areas of need for farmers, most of this is in the form of coordinating existing knowledge and providing a forum for farmer/ expert interaction. This works well and we will do more of this in the autumn.

The Board has given me great support over the year and I want to acknowledge their input above and beyond their already full lives. While reluctant to single out one board member over any other I want to thank Thia Hennessy for her wonderful contribution to AHI and wish her well as she leaves the board. We won't lose Thia's expertise completely, however, as she has agreed to chair our economic TWG.

Agriculture is critical to our economy. We are good at food production and as we plan to expand this wonderful industry we must work to ensure that we are not just as good as our competitors but the best!

5th June 2011

## **Chief Executive Officer's Report**



Joe O'Flaherty

If the first year of operation was largely concerned with establishing systems and structures and laying the foundations for future progress, this, the second year, has seen Animal Health Ireland achieve significant progress across the majority of the priority disease programmes. In parallel with this significant increase in activity, AHI has progressively come to be seen as the point of reference for farmers and the livestock industry on questions relating to the nonregulated diseases of cattle. This new role is recognised, for example, in *Food Harvest 2020*, the medium-term strategy for the development of the agri-food industry. This endorsement is at once recognition of the important role played by animal health in underpinning the medium and long-term competitiveness of the industry, and an acknowledgement of the inherent strength of this collaborative, science-led approach to animal health. The progress made by AHI in a relatively short time frame is testimony to the extraordinary goodwill and support it has received from farmers and their representative organisations, from the processing sector, from government and from the various organisations that provide support and advice to the agri-food industry. While credit is due to the small, but effective core team that supports my work on a daily basis, equal recognition must go to the hardworking Chairmen of the Technical Working Groups, to the equally dedicated individuals who populate these groups, and to the many organisations that provide the opportunity for their staff to fully participate in this important venture.

In 2009/10, the first year of operation of Animal Health Ireland, the organisation was concerned exclusively with providing education and raising awareness in relation to animal disease and with the development of resources for individual farmers and service providers. However, with the launch earlier this year of *CellCheck*, the national mastitis control programme and, more recently, the beginning of the detailed planning for an industry-led national BVD eradication programme, AHI has moved into a new role of facilitating and co-ordinating national control programmes for the prioritised non-regulated diseases. The detail of what has been achieved and what is being planned in relation to these major programmes is set out elsewhere in this report. In addition to this condition-specific approach, AHI has been involved in discussions with the Pedigree Cattle Breeders Council of Ireland and certain individual breed societies on the development of individual animal health declarations and herd level accreditation programmes. Work here is ongoing, with initial efforts focussing on establishing a system of individual animal health declarations in time for the autumn sales.

## Animal Health Ireland Annual Report 2010

At the first Annual General Meeting of the Company, which was held in November last year, the Chairman committed to review the fitness for purpose of the existing governance arrangements and to introduce such revisions and improvements as are necessary to enhance the ability of the organisation to achieve its business goals on behalf of stakeholders and to ensure compliance with its legal and ethical obligations. *An ad-hoc* group¹ was convened to carry out the review and to generate proposals for changes arising from a critical analysis of its current situation and future needs. The report of the group was approved by the Board in April and circulated to Stakeholders for their comments and observations. AHI is proceeding to draft changes to the Articles of Association to take account of the feedback received from Stakeholders, and will seek the support of Stakeholders to give effect to these changes by means of a Special Resolution to be brought before Members at an Extraordinary General Meeting, to be held in conjunction with the AGM in June.

As part of the suite of changes to AHI's governance system to be considered at the 2011 Annual General Meeting, Members will be asked to consider a proposal to establish a Planning Group, which would provide them with a direct input into the organisation's strategic planning process. The terms of reference of this group would include an examination of the animal health environment and of the views and expectations of all Stakeholders, an assessment of AHI's capability to respond to the needs of both, and the development of a multiannual Business Plan and associated budget.

To conclude, while this annual review provides a welcome opportunity to take a look back at the achievements of the year gone by, the focus of this organisation must be firmly on the future. Building on the good work of the past year, Animal Health Ireland must continue to play its part in ensuring that Ireland achieves and maintains the very highest standards of animal health, which together with excellence in nutrition and breeding, underpins the quality of our product and with it the strength, competitiveness and profitability of the industry.

Joe O'Flaherty 5th June 2011

## WHO WE ARE

Stakeholders & Members
Board
Implementation Team
Technical Working Groups

## **Stakeholders and Members**

The Stakeholders are the various organisations that set the overall strategic direction and which provide the necessary financial and other resources to enable Animal Health Ireland to operate effectively. At 31st January 2011, the following organisations were Stakeholders in Animal Health Ireland.

### Government

**DAFF** 

## **Processing and Marketing**

**AIBP** 

Arrabawn Co-op

**Bord Bia** 

Carbery Group

Connacht Gold

Dairygold

Dawn Meats

Glanbia

Kepak Group

Kerry Group

**Lakeland Dairies** 

Arrabawn Co-op

Kepak Group

## **Farmers' Associations & Livestock Marts**

Cork Co-operative Marts Ltd.

Irish Cattle & Sheep Farmers' Association (ICSA)

Irish Cooperative Organisation Society (ICOS)

Irish Creamery Milk Suppliers' Association (ICMSA)

Irish Farmers' Association (IFA)

Macra na Feirme

## **Service Providers**

Irish Cattle Breeders' Federation (ICBF)

Teagasc

**University College Dublin** 

Veterinary Ireland

## **Breed Societies**

Irish Holstein Friesian Association

Pedigree Cattle Breeders' Council of Ireland

## **The Board**

The Board of Animal Health Ireland comprises seven non-executive Directors, who were nominated by the Minister for Agriculture at the time of the creation of organisation. The Directors, collectively, have expertise and experience in the following fields:

Beef and dairy livestock production
Industry processing and marketing
Animal health services and their delivery
Major export markets for livestock and their products; and
Agricultural policy development

During the year, the Directors of Animal Health Ireland were:

Mr. Mike Magan, Chairman (Dairy Farmer)

Mr. Gerard Brickley (An Bord Bia)

Mr. Joe Collins (Irish Dairy Board)

Professor Michael Doherty (UCD)

Ms. Thia Hennessy (Teagasc)

Mr. John O'Sullivan (Dairy Farmer)

Mr. Robin Talbot (Beef Farmer)

Directors of AHI who are public servants are precluded from drawing an Honorarium from the Company under the 'one person one salary' principle<sup>2</sup>; three of the current Directors are precluded from receiving fees from Animal Health Ireland on this basis. The payment of fees to those Directors eligible to receive them is subject to compliance with the Code of Practice for the Governance of State Bodies<sup>3</sup>, and fees are subject to taxation.

## **Implementation Team**

At 31st January 2011, the permanent staff complement of Animal Health Ireland comprised the following individuals:

Name Title

Mr. Joe O'Flaherty	Chief Executive Officer		
Ms. Nuala Morgan	Company Secretary		
Dr. David Graham	Programme Manager (Biosecure Diseases)		
Mr. Karol Harvey	Planning & Operations		

<sup>2</sup> Established by the Review Body on Higher Remuneration in the Public Service (1972).

<sup>3</sup> As approved in October 2001 (Appendix D).

In addition to the staff directly employed by the Company, AHI has entered into a Collaboration Agreement with Teagasc, under which the latter has undertaken to assign a member of its staff, Ms. Finola McCoy, in the capacity of Programme Manager for the national mastitis control programme, *CellCheck*.

## **Technical Working Groups**









**Michael Doherty** 

**Simon More** 

**Ingrid Lorenz** 

**John Mee** 

The Technical Working Groups (TWGs) comprise experts and experienced practitioners from a variety of fields who are tasked with drawing up factual resources (such as information leaflets and answers to FAQs), the development of decision-making tools, and the identification of areas for further Research and Development. In areas in which AHI is developing disease control and eradication programmes of national scope (such as BVD eradication and mastitis control), the TWGs also provide the technical support necessary to underpin such programmes. Currently, the various TWGs, under the chairmanship of Professors Michael Doherty (UCD), Simon More (UCD), Dr. Ingrid Lorenz (UCD) and Dr. John Mee (Teagasc) comprise 58 individuals from a wide variety of backgrounds and organisations (see table). By giving of their time free of charge to Animal Health Ireland, these experts enable AHI access the technical resources required to develop its various programmes at a fraction of the true commercial cost of such expertise. The generosity of the parent organisations and employers of these experts, which allow their staff to participate freely in the various Technical Working Groups is similarly deserving of repeated acknowledgement.

## **BIOSECURITY TWG**

## **Member Name**

## **Parent Organisation**

Dr. John Mee (Chair)	Teagasc			
Stephen Conroy	Manager, Tully Bull Performance Centre, Kildare			
Bosco Cowley	Intervet, Schering Plough			
Bernard Eivers	National Cattle Breeding Centre			
Richard Fallon				
Tim Geraghty	UCD			
David Graham	АНІ			
Pat Kirwan	Veterinary Practitioner			
Simon More	UCD			
John Moriarty	<b>Central Vet Research Laboratory</b>			
Luke O'Grady	UCD			
Ronan O'Neill	DAFF, Veterinary Laboratory Services			
Michael Sexton	Veterinary Practitioner			
Riona Sayers	Independent Milk Laboratories			

## **BVD TWG**

## **Member Name**

Prof . Michael Doherty (Chair)	UCD			
Damien Barrett	<b>DAFF, Veterinary Laboratory Services</b>			
Bosco Cowley	Intervet, Schering Plough			
Bernard Eivers	National Cattle Breeding Centre			
David Graham	AHI			
Ronan O'Neill	DAFF, Veterinary Laboratory Services			
John Mee	Teagasc			
Simon More	UCD			
Michael Sexton	Veterinary Practitioner			
Luke O'Grady	UCD			
Riona Sayers	Independent Milk Laboratories			

## **IBR TWG**

## **Member Name**

## **Parent Organisation**

Prof. Michael Doherty (Chair)	UCD			
Stephen Conroy	Manager, Tully Bull Performance Centre, Kildare			
Doreen Corridan	Munster Al			
Bosco Cowley	Intervet, Schering Plough			
Bernard Eivers	National Cattle Breeding Centre			
Tim Geraghty	UCD			
David Graham	AHI			
Maria Guelbenzu	AFBI NI			
Donal Lynch	Veterinary Practitioner			
Shane McElroy	Veterinary Practitioner			
John Melville	DAFF			
Mary Newman	Pfizer Animal Health			
Ronan O'Neill	DAFF, Veterinary Laboratory Services			
Riona Sayers	Independent Milk Laboratories			

## **PARASITE CONTROL**

## **Member Name**

Prof . Michael Doherty (Chair)	UCD			
Michael Casey	DAFF, Veterinary Laboratory Services			
Bosco Cowley	Intervet, Schering Plough			
Martin Danaher	Teagasc			
Theo De Waal	UCD			
Andrew Forbes	Merial			
Barbara Good	Teagasc			
Fintan Graham	Veterinary Practitioner			
lan Hogan	Veterinary Laboratory Services			
Grace Mulcahy	UCD			
Tom Murphy	CVRL DAFF			
Riona Sayers	Independent Milk Laboratories			
Donal Toolan	DAFF			

## **CALF HEALTH TWG**

## **Member Name**

## **Parent Organisation**

Dr. Ingrid Lorenz (Chair)	UCD			
Charles Chavasse	Pfizer Animal Health			
Bernadette Earley	Teagasc			
John Fagan	DAFF, Veterinary Laboratory Services			
Richard Fallon				
Liam Gannon	Volac Ireland			
John Gilmore	Veterinary Practitioner			
lan Hogan	DAFF, Veterinary Laboratory Services			
Emer Kennedy	Teagasc			
John Mee	Teagasc			
Simon More	UCD			

## **JOHNE'S TWG**

## **Member Name**

Prof Simon More (Chair)	UCD				
Damien Barrett	DAFF, Veterinary Laboratory Services				
Jim Buckley	Cork County Council				
Bill Cashman	Veterinary Practitioner				
Michael Doherty	UCD				
Richard Fallon					
<b>Margaret Good</b>	DAFF				
David Graham	AHI				
Kevin Kenny	CVRL, DAFF				
John Mee	Teagasc				
Ciaran Mellett	Veterinary Practitioner				
Peter Mullowney	DAFF				
Samuel Strain	AFBI NI				
Paul Whyte	UCD				

## **CELLCHECK TWG**

## **Member Name**

Prof Simon More (Chair)	UCD			
Damien Barrett	DAFF, Veterinary Laboratory Services			
Willie Buckley	Riverview Veterinary Clinic			
Don Crowley	Teagasc			
Brendan Dillon	Glanbia			
Kevin Downing	ICBF HerdPlus			
<b>Edmond Harty</b>	Dairymaster			
Alan Johnson	DAFF Veterinary Laboratory Services			
Patrick Kelly	Munster Al			
Finola McCoy	AHI / Teagasc			
Luke O'Grady	UCD			
Frank O'Sullivan	Veterinary Practitioner			
George Ramsbottom	Teagasc			
Tom Ryan	Teagasc			

# COMPANY STRUCTURE AND MANAGEMENT

Legal

**Financial** 

Performance Monitoring

## Legal

Animal Health Ireland is a Company Limited by Guarantee and not having a Share Capital, incorporated as such under the Companies Acts (1963-2006) on 11th May 2009. The Memorandum and Articles of Association of the Company are available to view on the AHI website<sup>4</sup>.

## **Financial**

Over the course of 2008 and 2009, each Stakeholder established the maximum amount of its future financial contribution to AHI in any given year. In determining these amounts, account was taken of the size of the organisation and of the nature of the business in which it is engaged. In the case of the largest single contributor, the Department of Agriculture, Fisheries and Food, the commitment to AHI is for a maximum of €500,000 per annum for a period of 5 years<sup>5</sup>, subject to the receipt of a matching contribution by non-State sources, and to the provisions made in the Annual Estimates of Public Expenditure.

The actual level of financial contribution to be sought from Stakeholders is subject to the maximum committed amounts, referred to above. As a not-for-profit Company, AHI operates on the principle that the financial contribution from Stakeholders in any given year should be set, insofar as is possible, and having regard to the need to maintain adequate levels of working capital, so as to match forecast expenditure. In the year ended 31st January 2011, the level of contribution sought from Stakeholders equated to approximately 68% of their respective contribution ceilings.

At its meeting of 25th January 2011 the Board resolved to adopt a calendar year reporting basis from the calendar year 2011 onwards. This decision was taken primarily to synchronise the timing of Requests for Payment with the largest Stakeholder, the Department of Agriculture, Fisheries and Food which reports on a calendar year basis. AHI will present its accounts for 2011 based on an eleven month period, from 1st February 2011 to 31st December 2011.

## **Performance Monitoring**

AHI Stakeholders have regular access to a wide range of information on the performance of the Company, over and above that provided at general meetings of Members. This information, which is available from the 'Stakeholder Area' of the website<sup>6</sup>, includes the following:

- Quarterly Management Accounts
- Quarterly newsletters
- Quarterly compliance reports (from Q2 2011)
- Detailed briefing information on major programmes (currently *CellCheck* and BVD)
- Agendas and Minutes of general meetings

<sup>4</sup> http://www.animalhealthireland.ie/publications/files/Articles\_of\_Association\_091215.pdf.

<sup>5</sup> Terminating at 31/12/2013.

## CORPORATE GOVERNANCE

General Meetings of Members and Stakeholders
Board Meetings
Conflict of Interest
Committees
Governance Review
Memoranda of Understanding

## **General Meetings of Members and Stakeholders**

General Meetings of the Stakeholders were held on two occasions during the year ended 31st January 2011 <sup>7</sup>. In conformance with the Articles of Association of the Company, the first Annual General Meeting took place within eighteen months of the date of incorporation, on 10th November 2010. The 2011 AGM and subsequent AGMs will take place mid-year. Voting at any General Meeting is generally by a show of hands of the Members present. However, the Articles of Association also establish a mechanism – known as a poll – under which a Member's vote may be weighted by reference to the amount of the Annual Financial Contribution of that Stakeholder to the Company. Over the course of 2010 and 2011, AHI has been encouraging Stakeholders to formalise their relationship with AHI by becoming members and will shortly create a Register of Members to formalise their new status within the Company.

## **Board Meetings**

Director	<b>Meetings attended</b>	
M. Magan	5	
G. Brickley	4	
J. Collins	5	
M. Doherty	4	
T. Hennessy	4	
J. O'Sullivan	4	
R. Talbot	5	

## **Conflict of Interest**<sup>8</sup>

Any Director who is any way directly or indirectly interested in a contract or proposed contract with the Company is obliged to declare the nature of that interest at a meeting of the Directors in accordance with Section 194 of the Companies Act (1963). Directors may not vote in respect of any contract in which they have an interest. Subject to due disclosure, however, a Director may be directly or indirectly interested in a contract or arrangement with the Company, with the exception of any office or employment with the Company. Directors may not be employees of the Company.

<sup>7</sup> A general meeting of Stakeholders was held on 17/02/10.

<sup>8</sup> Memorandum and Articles of Association, Article 44.

## Committees<sup>9</sup>

The Directors may delegate any of their powers to committees consisting of such member or members of the Board as they think fit. Such committees are bound by any regulations that may be imposed on it by the Directors. On 5th February 2010 a Remuneration Committee was formed to determine and agree with the Board the broad policy for the remuneration of the Chairman of the Company. The members of the Remuneration Committee are Mr. Joe Collins, (Chairman), Mr. John O'Sullivan, Mr. Robin Talbot and Mr. Joe O'Flaherty.

## **Governance Review**

As described in the Chief Executive Officer's report, responding to the views expressed by Stakeholders at the first Annual General Meeting, a major review of existing governance arrangements has been undertaken with a view to enhancing the ability of the organisation to achieve its business goals on behalf of stakeholders and to ensure compliance with its legal and ethical obligations. Proposals will be put to the Members at the 2011 AGM in relation to:

- Alterations to the composition of the Board
- The creation of a planning group
- The establishment of an Audit, Finance and Risk Committee
- The establishment of a Recruitment Committee

## **Memoranda of Understanding**

To date, Memoranda of Understanding have been developed between AHI and the organisations listed below. These memoranda are available for inspection by Stakeholders and Members upon request.

## **Organisation**

## **Date of entry into force**

Agri-Food & Biosciences Institute	22/09/2010
Department of Agriculture, Fisheries and Food	14/06/2010
Teagasc	01/09/2010

AHI will continue the process of developing Memoranda of Understanding (MoU) with all of the remaining Stakeholders over the course of 2011. One of the options to be explored will be the incorporation into those MoUs developed with commercial private sector organisations, of a system of contingent payment, under which the payment of part of the overall financial commitment of that organisation is made conditional on the achievement by AHI of agreed Key Performance Indicators.

## DISEASE PROGRAMMES

BVD

CellCheck

Johne's Disease

Calf Health

Parasite Control

**IBR** 

Biosecurity

**Fertility** 

Research and Collaboration

The following is an overview of progress (as of May 2011) in relation to the various disease programmes.

## **BVD**



Dr. David Graham, Programme Manager for the biosecure diseases

Considerable activity took place in 2010 on education and awareness-raising on BVD. A total of nineteen roadshows were held between March and December and were attended by 2,000 farmers and vets, despite the impact of the poor weather conditions last winter. Articles and various interviews by David Graham and Joe O'Flaherty on the disease were submitted and covered extensively in various agricultural and industry publications, and a video on a BVD outbreak, featuring Riona Sayers and Noel Byrne (Teagasc, Moorepark) was produced for the Animal Health Ireland website.

The focus of AHI's efforts has now swung firmly from providing resources to support individual farmers and vets to exploring the potential for an industry-led co-ordinated national programme to eradicate BVD. Having undertaken a comprehensive review of BVD programmes operating in other jurisdictions<sup>10</sup>, AHI then hosted a consultation process, seeking the views of all parts of the industry, which ran from December to the end of February. In conjunction with this formal process, AHI engaged extensively with stakeholders to outline options and to gather views, including presentations to almost all IFA county executives<sup>11</sup>.



Group photo of individuals attending a meeting of the BVD Implementation Group

10 A paper, 'Considerations on BVD eradication for the Irish livestock industry' (Damien J. Barrett, Simon J. More, David A. Graham, Joe O'Flaherty, Michael I. Doherty and Michael Gunn) has recently been submitted for peer-review publication.

11 The consultation process ran from December 2010 to the end of February 2011. The detailed response to the consultation submitted by the IFA can be seen at: http://www.ifa.ie/News/tabid/640/ctl/Detail/mid/2250/xmid/4369/%20 xmfid/23/Default.aspx. A summary of the responses to the consultation are published on the AHI website at: http://www.animalhealthireland.ie/bvd.php.

The consultation indicated considerable support for an industry-led, co-ordinated programme with the majority of respondents favouring delivery over a relatively short time period with highly defined objectives and milestones. There was also a clear recognition of the threat posed by trade in PI cattle, and the need to adequately address this risk. The requirement for legislation in other national programmes was recognised by some and the need for a similar approach in Ireland was anticipated. The preferred method of delivery for the bulk of the sampling was via farmer-collected samples using modified official identity tags capable of collecting an ear punch. A tender for the supply of such tags for use in 2012 is expected imminently.

AHI now believes that there is a mandate to proceed to the planning and implementation stage of such a programme, and a BVD Implementation Group (IG), drawn from across industry, has recently been convened with the goal of initiating a programme in 2012<sup>12</sup>. At its first meeting in June, the group proposed a voluntary programme in 2012 with a view to becoming national in 2013. Targets for uptake in 2012 will be set shortly. The next 5-6 months will require a concerted effort on a number of fronts to make this programme a reality. While AHI will facilitate the meetings of the group and provide certain of the technical resources to enable the roll-out of the programme, it is evident that national BVD eradication will require active support, endorsement and leadership of all stakeholders.

Even in advance of the formation of the BVD IG, AHI has been liaising with a variety of stake-holders whose involvement will be critical to the success of a national BVD eradication programme. Several meetings with the State and private diagnostic laboratories have taken place, and details of laboratories providing BVD testing, including their accreditation status and contact details, have been posted on the AHI website. Work is well advanced with ICBF, an AHI stakeholder, on the development of a disease management database that will enable the data capture, handling and analysis required to underpin a national programme. AHI has also commissioned an economic analysis of the cost-benefit of BVDV eradication in Ireland, which was carried out by experts in the field of animal disease economics from the Scottish Agricultural Colleges and which will shortly be published.

In outline, the programme will involve two or three years of tag testing of successive calf crops, with further investigations in herds where virus is detected, followed by surveillance and monitoring. A similar programme has recently been launched at national level in Germany, and was also an integral part of the successful Swiss programme which over a two-year period reduced the prevalence of PI calves born from approximately 1.5% to 0.1%. Benefits of this approach include early identification and removal of PI cattle at an age that minimises both farmer investment and the potential for onward transmission of virus; the facility to infer the status of the dam from the calf result; reduced costs due to farmer collection of samples; and test results that are tied to official identities and which therefore can form the basis of non-PI sale declarations.

## CellCheck



Finola McCoy, Teagasc, CellCheck Programme Manager CellCheck's mission is to develop, and deliver in partnership with other stakeholders, a sustainable mastitis control programme for the Irish dairy sector, with particular emphasis on reducing the Somatic Cell Count (SCC) of the national herd. An introduction to and overview of the CellCheck programme is contained in the Project Briefing Document, which is available to view on the AHI website at http://www.animalhealthireland.ie/scc.php. CellCheck is supported by an Industry Consultation Group (ICG), and a Technical Working Group (TWG).

The ICG comprises individuals with an intimate working knowledge of the Irish dairy industry, representing industry groups with the ability to influence change at both farm and industry level. Its role is to provide industry support, guidance and expertise to assist the development, delivery and implementation of the programme. The initial work of the ICG has focused on establishing agreed, common industry targets for SCC.

The composition of the *CellCheck* TWG is provided above. Its role is to collate leading national and international research and knowledge, and to provide clear and consistent evidence-based information



**Group photo of** CellCheck **ICG members** 

on mastitis control. Close collaboration with Dairy Australia has provided AHI with free access to the technical resources and intellectual property from their national udder health programme, *CountDown Downunder*. The *CountDown* materials represent a tried-and-tested international resource, access to which will allow *CellCheck* to progress much more rapidly and cost-effectively than would otherwise have been possible. The close collaboration with Dairy Australia also provided an opportunity for a detailed and intensive programme planning and development phase with Dairy Australia personnel (Pauline Brightling and John Penry) in November 2010, whose experience of developing a national collaborative, multi-disciplinary programme has been invaluable.

In November 2010, the TWG commenced a review, update and adaptation of the *CountDown* Farm Guidelines for Mastitis Control. The first working draft of the adapted Farm Guidelines, which will be used as a management and advisory tool for farmers and service providers alike, will be available for 'road testing' in June 2011. The TWG output is also being disseminated to the industry as 'monthly tech topics'. Communication of this clear, consistent and practical information on seasonally appropriate topics began in March 2011. On the first week of each month, there is a feature article in the Irish Farmers' Journal, while supporting information is provided to Teagasc, dairy processors and to other industry and media channels for inclusion in regular newsletters.

The outputs of the *CellCheck* programme to date include:

- Ongoing research by Teagasc into the cost of mastitis to the Irish farmer and the Irish dairy industry. This will provide the background information needed to develop awareness-building tools, such as a mastitis cost calculator, to support *CellCheck*.
- The first phase of AHI-commissioned social science work into the factors both driving and constraining improvement in milk quality has been completed and will inform the development of the programme as it moves into full national roll-out in 2012.
- Work has commenced on building a comprehensive service provider database, which
  will provide an understanding of the current resources available to support farmers,
  broaden the dissemination of key technical messages and facilitate co-ordination of
  training events.
- A farm workshop model is being developed, the objective of which is to deliver key best practices messages to farmers, through their current service providers, and to increase the uptake of these practices. This workshop model will be piloted in July and August of 2011, and will be subject to a focused evaluation process.
- In March 2011, the first in a monthly "Tips of the Month" series appeared in the *Irish Farmers' Journal*. These short, topical pieces, which will continue to be produced for the remainder of 2011 at least, are also provided monthly to AHI's Stakeholders for inclusion in their supplier and business newsletters, to the *Veterinary Ireland Journal*, the *Irish Farmers' Monthly, It's Your Field, Today's Farm* and Teagasc's *Dairy Management Notes*.

## Johne's Disease

Johne's disease (JD) is a prioritised condition within the AHI business plan. While AHI is currently working closely with a major dairy processor on the development of a control programme, the ultimate aim is to facilitate the establishment of similar control programmes for the national dairy herd. Available prevalence data for Irish herds suggests that while infection is present, the percentage of herds with positive blood test results is lower than that reported from many competitor countries in Europe and beyond. While this potentially represents a competitive advantage, the lack of a structured programme to monitor prevalence on an ongoing basis, to identify and protect herds at low risk of infection and to manage the problem in infected herds is seen as a disadvantage.

Following an AHI presentation to the Irish Dairy Board earlier this year, the Technical Working Group (TWG) on JD has met several times to take forward planning of a programme. One of the first priorities will be to raise awareness and provide information for farmers and vets on JD. In the first instance this will take the form of an information leaflet and answers to frequently asked questions (FAQs) identified via a farmer survey conducted by AHI, in conjunction with ICBF. This work is nearing completion. Another key output of the TWG will be the development of standardised advice on the management of the disease in infected herds. The first outputs of this work are expected to come on stream later this year.

A wide variety of test methods are available for JD that may give information on the status of either individual animals or of the herd. Such methods may be applied to a range of different sample types such as blood, milk (individual and bulk tank), faeces (individual, pooled, slurry) and may be used either alone or in combination. The efficacy of each of these tests is variable, with age and herd prevalence being key factors that influence their sensitivity at animal and herd level respectively. On behalf of the TWG, AHI has commissioned work in collaboration with an international contractor (AusVet) to explore the best use of these tests, and of various combinations of tests in Ireland to ensure that developing JD control programmes incorporate the most appropriate testing strategies. This work will be relevant to several aspects of any national approach to JD, including initial screening, ongoing screening in herds at low risk of infection, and testing (as part of a broader management plan) in JD-infected herds

## **Calf Health**

The TWG on calf health recently completed a detailed review of international scientific literature, focusing of best-available information (based on current and recent research) on calf management from the period just before calving through to weaning. This work is currently under international review. Two very successful information nights were held at the end of January 2011 on the topics of colostrum management and care of the scouring calf and further information meetings are planned for later this year and early next. Information on these topics and on the care of the cow pre- and post-calving was also presented through the agricultural and industry press in spring 2011. The work of the group will also be highlighted at the UCD Veterinary Hospital Conference in Dublin in August and the Cattle

Association of Veterinary Ireland (CAVI) Conference in Cork in October. The development of a series of farmer information leaflets is in progress and individual members of the TWG are also involved in a number of research projects on the quantification of calf losses in Ireland between birth and weaning and on the quality of colostrum in Irish dairy cows.

## **Parasite Control**

The TWG is on the point of completing the third in a series of three major information leaflets on parasite control. The first two of these; parasite control at housing and parasite control at turnout are already in print and available from the website and for distribution through the AHI Stakeholder network. In addition, work on the production of a series of fact sheets on topics of special interest is also proceeding; a fact sheet on rumen fluke is already available and similar publications on liver fluke, anthelmintic resistance and lungworm will follow shortly. The work of this group has been widely disseminated through veterinary and farming media and in a series of eleven roadshows, held in November and December 2010. Separately, AHI has been engaged in discussions with its beef processing Stakeholders and with DAFF on the capture and feedback to suppliers of animal health information, particularly in relation to liver fluke, from the kill floor of meat plants.

## **IBR**

The IBR Technical working group held its first meeting in December 2010 and has met on a number of occasions since. As with Johne's Disease, the initial focus is the development of awareness-raising and educational tools. An information leaflet for farmers and vets is under development and is expected to become available in the autumn. A survey of farmers conducted on behalf of AHI by ICBF will form the basis of a Frequently Asked Questions section on the website.

In order to raise awareness of the biosecure diseases generally, and of IBR in particular, AHI sponsored a one day scientific conference hosted by the Association for Veterinary Teaching and Research Work in April this year. The plenary lecture on IBR in Europe was given by Dr. Malcolm Banks of the UK's Animal Health and Veterinary Laboratories Agency, with an emphasis on eradication and control of the disease.

The outbreak of IBR at the National Cattle Breeding Centre stud at Enfield in February of this year has firmly put the spotlight on the economic consequences of this disease and the high prevalence of infection in Irish beef and dairy herds. Together with a number of other experts, David Graham has been participating in a Commission of Enquiry, convened by the Board and management of the NCBC and chaired by Prof. Michael Doherty (UCD). David has also provided advice on biosecurity to Dovea Genetics.

## Biosecurity

The TWG on biosecurity is working towards the development of clear guidelines on biosecurity to assist farmers to protect the health status of their cattle. As a first step, the TWG recently completed a detailed review of international literature, summarising best-practice knowledge of methods to protect cattle herds from the introduction of infectious agents. This work will shortly be sent for international review. The TWG is supporting work on the development of an on-farm risk assessment tool, to help farmers better understand and manage current biosecurity risks on their farms. In parallel, a series of clear and agreed messages are also being created to build awareness of the concept of biosecurity and the practices that increase and decrease biosecurity risks.

## Fertility

Work carried out by AHI on the non-regulated animal health issues facing the Irish livestock industry identified infertility as one of the priority areas to be addressed. Until recently, resource constraints had prevented the convening of a group to address this issue; however, the recent recruitment of a full-time liaison to the Technical Working Groups has enabled progress to be made, and an exploratory meeting of a number of interested parties has taken place, with a view to establishing a Technical Working Group on fertility in the very near future.

## **Research and Collaboration**

AHI has developed informal and formal agreements with a variety of organisations, both on the island of Ireland and further afield. Of these, the agreement with Dairy Australia in respect of the Australian animal health programmes *CountDown DownUnder* (mastitis/SCC control) and *Incalf* (fertility) have already provided significant benefit to Animal Health Ireland. The *CountDown* programme has been extensively reviewed and adapted by the Mastitis Technical Working Group and this has allowed the development of the *CellCheck* programme to proceed much more rapidly than would otherwise have been the case. Similarly, access to the *InCalf* programme will greatly facilitate the work of a future TWG on fertility.

Teagasc staff members are significant contributors to the various TWGs, and the signing of a Memorandum of Understanding with Teagasc formalises the already extensive collaboration between the two organisations. A Collaboration Agreement developed under the AHI/ Teagasc MoU has allowed for Finola McCoy, a Teagasc employee, to take on the role of Programme Manager for *CellCheck* on a full-time basis.

Since its beginnings, AHI has sought to develop the North-South dimension to the control of the non-regulated diseases, and experts based in Northern Ireland have contributed to the work of the various TWGs, both directly as members of these groups and as part of the peer-review process. AHI maintains regular contact with farmer and veterinary associations in Northern Ireland and Dr. David Graham, AHI's Programme Manager for the

biosecure diseases, participates in the Northern Ireland Steering Group on BVD eradication. A Memorandum of Understanding with the Agri-Food and Biosciences Institute (AFBI) in Northern Ireland, signed at the 2010 Ploughing Championships in the presence of Minister Brendan Smith and Minister Michelle Gildernew, encourages programmes of exchange and collaboration between the two organisations in the area of non-regulated animal diseases.

When specific knowledge gaps have been identified by the TWGs in their various areas of responsibility, AHI attempts to address these, in the first instance, by seeking to influence the research programmes of its academic partners, such as UCD and Teagasc. However, in certain limited circumstances, particularly in the areas of animal disease economics and the social sciences, AHI has directly commissioned limited research projects. To date, these comprise a cost-benefit analysis of BVD eradication in Ireland, an investigation into the drivers and constraints to improvements in milk quality in Ireland, and an epidemiological modelling study on Johne's Disease. On completion, all of these projects will be submitted for peer-reviewed publication and made available from the AHI website.

## FINANCIAL REPORT

## Animal Health Ireland Initiative

(A company limited by guarantee and not having a share capital)

## **Directors Report and Financial Statements**

Year Ended 31st January 2011

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## **Directors and Other Information**

**Board of Directors** M. J. Magan (Chairman)

J. G. Brickley
J. O'Sullivan
L. J. Collins
M. L. Doherty
R. Herbert Talbot
T. Hennessy

**Secretary and Registered Office** N. Morgan

Main Street,

Carrick-on-Shannon,

Co. Leitrim.

Registered Number: 470675

**Solicitors** Frank Mulvey Solicitors,

Castle Building, Friary Road,

Naas,

Co. Kildare.

**Auditors** Spain, Fewer, Quinlan & Co.,

Chartered Accountants & Registered Auditors,

The Mall, Thurles,

Co. Tipperary.

**Bankers** Bank of Ireland,

Carrick-on-Shannon,

Co. Leitrim

## **Directors Report**

The directors present herewith the audited financial statements for the year ended 31st January 2011.

## **Statement of Directors Responsibilities**

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and generally accepted accounting practices in Ireland including the accounting standards issued by the Accounting Standards Board and published by the Institute of Chartered Accountants in Ireland.

Irish company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the income and expenditure of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors confirm that they have complied with the above requirements in preparing the financial statements.

The directors are responsible for keeping proper books of account which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements are prepared in accordance with the accounting standards generally accepted in Ireland and comply with the Irish Companies Acts, 1963 to 1983 and 1990 to 2009. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## **Going Concern**

Based on committed subscription fee income from stakeholder organisations over the next 3 years, the directors are satisfied that Animal Health Ireland Initiative has adequate resources to continue for at least 12 months from the date of approval of these financial statements and it is appropriate to adopt the going concern basis in the preparation of the financial statements.

## **Books of Account**

The measures taken by the directors to secure compliance with the company's obligations to keep proper books of account are the use of systems appropriate to the business and the employment of competent and reliable persons.

## **Legal Status**

Animal Health Ireland Initiative is a company incorporated under the Companies Acts, 1963 to 1983 and 1990 to 2009 limited by guarantee and not having a share capital. Animal Health Ireland Initiative is a not for profit organisation set up to enhance value for livestock farmers and the agrifood industry through superior animal health. All income to the company is applied towards the running of the organisation.

## **Directors**

The names of the persons who were directors at anytime during the period ended 31st January 2011 are set out below. Unless indicated otherwise, they served as directors for the entire period.

Mike Magan (Chairman) Gerard Brickley John O'Sullivan Laurence J. Collins Michael Doherty Robin Herbert Talbot Thia Hennessy

## **Principal Activities and Date of Incorporation**

Animal Health Ireland Initiative was incorporated on 11th May 2009 as a Company Limited by Guarantee and not having a share capital. Its' principal activities are to promote awareness and education and to coordinate effective control programmes for non-regulated diseases of livestock.

## Results

True results for the period are set out on pages 34 to 41.

## **Subsequent Events**

There have been no significant events affecting the company since the period end.

## **Transaction involving Directors**

There were no contracts of any significance in relation to the affairs of the company in which the directors had any interest, as defined in the Companies Acts, 1990, at any time during the year ending on 31st January 2011.

### **Auditors**

The auditors, Spain, Fewer Quinlan & Co., have indicated their willingness to continue in office in accordance with the provisions of Section 160(2) of the Companies Act, 1963.

On behalf of the Board

Mike Magan Robin Herbert Talbot

**Director Director** 

## Independent Auditors - Report to the Members of Animal Health Ireland Initiative (A Company Limited by guarantee and not having a share capital)

We have audited the financial statements on pages 34 to 36 and the related Notes on pages 38 to 41. These financial statements have been prepared under the accounting policies set out on page 37.

## Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the financial statements in accordance with the accounting standards issued by the Accounting Standards Board and published by The Institute of Chartered Accountants in Ireland (Generally Accepted Accounting Practice in Ireland) are set out in the Statement of Directors' Responsibilities on pages 30 to 31.

Our responsibility is to audit the financial statements in accordance with relevant legal and statutory requirements and International Standards on Auditing (UK and Ireland). This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 193 of the Companies Act, 1990 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view, in accordance with Generally Accepted Accounting Practice in Ireland applicable to, and are properly prepared in accordance with Irish statute comprising the Companies Acts, 1963 to 1983 and 1990 to 2009. We state whether we have obtained all the information and explanations we consider necessary for the purposes of our audit and whether the financial statements are in agreement with the books of account. We also report to you our opinion as to:

- Whether the company has kept proper books of account; and
- Whether the directors' report is consistent with the financial statements.

We also report to you if, in our opinion, any information specified by law regarding directors' remuneration and directors' transactions is not disclosed and, where practicable, include such information in our report.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

## **Basis of Audit Opinion**

We conducted our opinion in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we consider necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **Opinion**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs at 31st January 2011 and of its income and expenditure for the year then ended, in accordance with Generally Accepted Practice in Ireland.
- have been properly prepared in accordance with the Companies Acts, 1963 to 1983, and 1990 to 2009.

We have obtained all the information and explanations we consider necessary for the purposes of our audit. In our opinion proper books of account have been kept by Animal Health Ireland. The financial statements are in accordance with the books of account.

In our opinion the information given in the directors' report on pages 30 to 31 is consistent with the financial statements.

Spain, Fewer Quinlan & Co.
Chartered Accountants and Registered Auditors
Thurles
31st May 2011.

## **Income and Expenditure Account for the year ended 31st January 2011**

	Note	2011	2010
		€	€
Income from Stakeholders' Subscriptions		645,681	327,610
Operating Expenses	2,3,4	(625,535)	(302,342)
Surplus on Ordinary Activities before Taxation		20,146	25,269
Tax on Surplus on Ordinary Activities	5	-	-
Surplus on Ordinary Activities after Taxation		20,146	25,269
Retained Surplus/(Deficit) at beginning of financial year		<u>25,269</u>	-
Retained Surplus/(Deficit) at end of financial year		45,415	25,269

There are no recognised gains or losses other than the surplus attributable to members of the Company for the above two financial years.

On behalf of the Board

Mike Magan Robin Herbert Talbot

**Director Director** 

## Balance Sheet as at 31st January 2011

	Note	2011	2010
		€	€
Fixed Assets	6	11,710	-
Current Assets			
Debtors	7	122,110	9,756
Cash at Bank		<u>37,019</u>	<u>210,121</u>
		159,129	219,877
Creditors: amounts falling due within one year	8	(125,424)	(194,608)
Net Current Assets		33,705	25,269
Total Assets less Current Liabilities		45,415	25,269
Creditors: amounts falling due greater than one year		-	-
Total Net Assets		45,415	25,269
Financed By			
Revenue Reserves Account		45,415	25,269
Member's Funds		<u>45,415</u>	<u>25,269</u>

On behalf of the Board

Mike Magan Robin Herbert Talbot

**Director Director** 

## Cashflow Statement for the period ended 31st January 2011

Note	2011	2010
	€	€
Reconciliation of Operating Surplus to Net Cash Inflow		
from Operating Activities		
Surplus on Ordinary Activities after Taxation	20,146	25,269
Depreciation	1,673	-
(Increase)/Decrease in operating debtors and prepayments	(112,354)	(9,756)
Increase /(Decrease) in operating creditors and accruals	(69,184)	<u>194,608</u>
Net Cash (Outflow)/Inflow from Operating Activities	(159,719)	210,121
Increase in Cash in Period from Operating Activities	(159,719)	210,121
Capital Expenditure and Financial Investment		
Payments to acquire tangible Fixed Assets	(13,383)	-
(Decrease) / Increase in Cash	(173,102)	210,121
(Decrease)/ Increase in cash in the year / period	(173,102)	210,121
Opening Bank Balance at 1st February 2011	210,121	-
Closing Bank Balance at 31st January 2011	37,019	210,121

## **Statement of Accounting Policies**

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

## **Accounting Convention**

The financial statements are prepared under the historical cost convention in accordance with accounting standards generally accepted in Ireland and Irish statute comprising the Companies Act 1963 to 2009. Accounting Standards generally accepted in Ireland in preparing financial statements giving a true and fair view are those issued by the Accounting Standards Board. The financial statements are expressed in Euro (€).

## Income

Income consists of stakeholders' subscriptions. These funds are recognised in the financial statements on an accrual basis. Income received from stakeholders, including the Department of Agriculture, Fisheries and Food (DAFF) is credited to the income and expenditure account so as to match it with the expenditure to which it relates. (Please also refer to policy on Government Grants).

## **Government Grants**

Government grants are provided through the Department of Agriculture, Fisheries and Food (DAFF) as annual stakeholder subscriptions to Animal Health Ireland Initiative (AHI). They are recognised in the profit and loss account to match them with the expenditure towards which they are intended to contribute. (Note - no government grants in respect of capital expenditure have been received to date by AHI.)

## **Expenditure**

All expenditure to date has been written off and no value is attributed to unexpired costs or research projects completed to date.

## **Fixed Assets & Depreciation**

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost each asset systematically over its expected useful life, as follows:

Office Equipment – 12.5% Straight Line Fixtures and Fittings – 12.5% Straight Line

## Notes to the financial statements

## Note 1 Going Concern

Based on committed stakeholder subscriptions over the next three years and cash at bank, the directors are satisfied that Animal Health Ireland Initiative has adequate resources to continue for at least 12 months from the date of approval of these financial statements and it is appropriate to adopt the going concern basis in the preparation of the financial statements.

## Note 2 Staff Costs

The staff costs for all employees are comprised of: Wages, Salaries and Social Welfare Costs Other Staff Costs **Total Staff Costs** 

2011	2010
€	€
99,713	4,831
119,411	132,774
219,124	137,605

The average number of people employed by the company during the period:-

Management 1
Administration 1
Project Management 2 **Total** 4

Included under Other Staff Costs is the Department of Agriculture, Fisheries and Food (DAFF) contribution towards the CEO's salary and superannuation scheme. These costs form part of the DAFF's overall annual contribution to the running of Animal Health Ireland Initiative, as set out in Note 3 below.

### Note 3 Government Grants

The company received Government grants through the Department of Agriculture, Fisheries and Food's stakeholder subscriptions totalling €151,171 in the period to 31st January 2010. This grant aid was provided as follows:

	2011	2010
	€	€
Value of overall DAFF staff input – including Travel		
& Subsistence expenses reimbursed	125,908	147,898
Contribution to overall running costs of Animal		
Health Ireland	201,837	3,273
Total DAFF Contribution	327,745	151,171

## Note 4 Directors' Emoluments

In the period ended 31st January 2011 Director's emoluments were as follows:

	2011	2010
	€	€
Directors' Honoraria / Chairman's Per Diem	47,498	24,124
Vouched Travel Expenses	12,145	19,954
Total Emoluments paid to Directors	59,643	44,078

Note: the increase in overall Director's Per Diem was due to a significant increase in the activities undertaken by the Chairman on behalf of the Company during the past financial year.

## Note 5 Taxation

The charge for taxation is made up as follows:-

2011 2010 € € - -

Corporation Tax Charge for the year

The directors have not provided for any Corporation Tax Liability for the year ending 31st January 2011. The company received a determination from Revenue in 2010 regarding its Mutual Trading status: AHI is not liable to taxation on any surplus in Stakeholder Contributions over its total expenditure for the year.

Note 6	Fixed Assets	Office Equipment	Furniture & Fittings	Total
		€	€	€
	Cost			
	Opening Cost	-	-	-
	Additions	11,997	1,386	13,383
	Closing Costs	11,997	1,386	13,383
	Depreciation			
	Opening Depreciation	-	-	-
	Depreciation Charge	1,500	173	1,673
	Closing Depreciation	1,500	173	1,673
	Net Book Value			
	NBV at 31st January 2011	10,498	1,213	11,710
	NBV at 31st January 2010	-	-	-

Note 7	Debtors	2011	2010
		€	€
	Debtors and Prepayments	6,088	9,756
	Stakeholder Subscriptions	116,022	-
	Total Debtors	122,110	9,756
Note 8	Creditors	2011	2010
		€	€
	Department of Agriculture, Fisheries and Food	-	118,496
	Prepayment of other stakeholder subscriptions	36,667	36,667
	Accruals & Deferred Income	88,757	39,445
	Total Creditors due in less than one year	125,424	194,608

## Note 9 Pension

Animal Health Ireland Initiative does not operate a pension scheme. Animal Health Ireland Initiative indirectly contributed to the pension scheme of an employee through the annual subscription made to AHI by the Department of Agriculture, Fisheries and Food.

## Note 10 Share Capital

The Company is limited by guarantee and has no share capital. The liability of members is limited to one thousand euro per member.

## Note 11 Related Parties

During the period ending on 31st January 2011, the Department of Agriculture, Fisheries and Food (DAFF) provided staff resources and paid invoices on behalf of Animal Health Ireland worth a total of €125,908. The total stakeholder contribution for the year ended 31st January 2011 by DAFF to AHI as set out in Note 3 was €327,745. At 31st January 2011, DAFF owed €77,874 in respect of its' 2010 / 2011 annual contribution.

